6 January 2021

ESA Construction

3435 Girard NE

Albuquerque, NM 87107

Re: Pay Application 1 & 2, AiM 2534 NMSU Zone 2000 Tunnel System Repair

Attached please find an executed copy of Pay Application 1 & 2 for your records. Changes may have been made throughout the document.

Should you have any questions or concerns, please call me at 646-5213.

Sincerely,

YOUR NAME

Project Manager

F&S Project Development and Engineering

cc: 1/6/21 Via Email Delivered to F&S Accounting - (2 Each)

1/6/21 Via Email Delivered to Bohannan Huston - (1 Each)

4/17/21 Via Email Delivered to ESA Construction – (1 Each)